

# SHAREHOLDER COMMITTEE FORWARD WORK PROGRAMME

WeDate of Meeting	Title	Leader Officer	Decision Maker	Public or Private
30 October 2025	Report on WNHC Financial Performance during 2024/2025	Carl Holland – Assistant Director for Finance  Other invitees: Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision	Shareholder Committee	Public
	Annual Assurance Report to the Audit Committee	Alexa Baker – Assistant Director for Governance and Monitoring Officer	Shareholder Committee	Public
	Standing item for any Reserved Matters		Shareholder Committee	
March 2026	Reserved Matter: Loan Facility WNHC	Carl Holland – Assistant Director for Finance  Other invitees: Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision	Shareholder Committee	Exempt  Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	Mid-year update from WNHC on performance	Karl Patterson - Housing Development Manager	Shareholder Committee	Open

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	against current Business Plan WNHC 6 monthly governance assurance Report (incl financial, risk, internal audit, etc)	Other invitees: Directors of Boards incl Duncan Hall/ Company Secretary provision		
	Mid-year update from WNPL on performance against current Business Plan WNPL 6 monthly governance assurance Report (incl financial, risk, audit, policy)	Karl Patterson - Housing Development Manager  Other invitees: Directors of Boards incl Duncan Hall/ Company Secretary provision	Shareholder Committee	Open
	WNHC Board Membership	Carl Holland – Assistant Director for Finance		Open
	AWN Board Membership	Carl Holland – Assistant Director for Finance		Open
	Standing item for any Reserved Matters		Shareholder Committee	
June 2026	WNPL Accounts	Karl Patterson		Public
	Annual Review of Governance Documents for WNHC and WNPL	Charlotte Marriott – Corporate Governance Manager	Shareholder Committee	Private – Contains exempt information under para 3 – information relating to

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		Other invitees: Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision		the business affairs of any person (including the authority)
	Status of Alive West Norfolk	James Arrandale – Deputy Monitoring Officer  Other invitees: Directors of Board/Company Secretary provision	Shareholder Committee	Public
	Reserved Matter: Loan Facility WNPL	Carl Holland – Assistant Director for Finance  Other invitees: Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision	Shareholder Committee	Partially Exempt  Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	WNHC Draft Business Plan for 2026/2027	Charlotte Marriott – Corporate Governance Manager	Shareholder Committee	Private – Contains exempt information under para 3 – information relating to the business affairs of

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		Other invitees: Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision		any person (including the authority)
	WNPL Draft Business Plan for 2026/2027	Charlotte Marriott – Corporate Governance Manager  Other invitees: Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision	Shareholder Committee	Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	WNHC 6 monthly governance assurance Report (incl financial, risk, internal audit, etc)	Charlotte Marriott – Corporate Governance Manager  Other invitees: Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision	Shareholder Committee	Public
	WNPL 6 monthly governance assurance	Charlotte Marriott – Corporate Governance Manager	Shareholder Committee	Public

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	Report (incl financial, risk, audit, policy)	Other invitees: Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision		
	Report on WNPL Financial Performance during 2024/2025	Carl Holland – Assistant Director for Finance  Other invitees: Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision	Shareholder Committee	Public
	Standing item for any Reserved Matters			

September 2026	WNHC Report on Performance against Business Plan during 2025/2026	Charlotte Marriott – Corporate Governance Manager	Shareholder Committee	Partially Exempt  Contains exempt information under para 3 – information
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		Other invitees: Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision		relating to the business affairs of any person (including the authority)
	WNHC Final Business Plan for 2026/2027	Charlotte Marriott – Corporate Governance Manager  Other invitees: Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision	Shareholder Committee	Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	WNPL Report on Performance against Business Plan during 2025/2026	Charlotte Marriott – Corporate Governance Manager  Other invitees: Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision	Shareholder Committee	Partially Exempt  Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	WNPL Final Business Plan for 2026/2027	Charlotte Marriott – Corporate Governance Manager	Shareholder Committee	Private – Contains exempt information under para 3 –

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	WNHC 6 monthly governance assurance Report (incl financial, risk, internal audit, etc)	Charlotte Marriott – Corporate Governance Manager  Other invitees: Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision	Shareholder Committee	Public
	WNPL 6 monthly governance assurance Report (incl financial, risk, audit, policy)	Charlotte Marriott – Corporate Governance Manager  Other invitees: Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision	Shareholder Committee	Public

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	Standing item for any Reserved Matters		Shareholder Committee	
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To be scheduled :

Shareholder Terms of Reference to be review annually.

Annual Report to Audit Committee on Wholly Owned Companies